INDIVIDUAL SMALL BUSINESS SUBCONTRACTING PLAN		
OFFEROR:	Solicitation No: NOTE: If a plant or division-wide Master Plan is incorporated by reference, place 'X' in box and	being
	complete Part I (A thru I) and Part IV only. Date of Plan	
(* = Continue on separate sheets if necessary.)	(Copy of Master Plan and evidence of approval b Government Contract Administration Office are r	y the equired.)
PART I - SUBCONTRACTING GOALS:		
A. Total dollars planned to be subcontracted:		
B. Total dollars planned to be subcontracted to small business conce	erns:	
C. Total dollars planned to be subcontracted to veteran-owned small		
D. Total dollars planned to be subcontracted to HUBZone small busir		
E. Total dollars planned to be subcontracted to small disadvantaged		
F. Total dollars planned to be subcontracted to women-owned small		
G. Percentage of total subcontracting dollars for the use of small bus		%
H. Percentage of total subcontracting dollars for the use of veteran-o		%_
I. Percentage of total subcontracting dollars for the use of HUBZone		%
J. Percentage of total subcontracting dollars for the use of small disa		%_
K. Percentage of total subcontracting dollars for the use of women-	owned small businesses:	%
(Indicate types planned for subcontracting to (1) small business co (3) HUBZone small business concerns (4) small disadvantaged busi	iness concerns, and (5) women-owned small b	:erns ousiness concerns.)(
K. Describe method used to develop these goals (e.g., Based on production)	curement history, available resources, etc.)(*)	
L. Were indirect costs included in establishing these goals? You lif Yes, describe the method used to determine proportionate share business concerns, (2) veteran-owned small business concerns, (3) small disadvantaged business concerns, and (5) women-owned small business concerns, (3) where we will be a small disadvantaged business concerns, and (5) women-owned small business concerns, (3) where we will be a small business concerns, (4) small disadvantaged business concerns, (5) where we will be a small business concerns, (6) where we will be a small business concerns, (6) where we will be a small business concerns, (6) where we will be a small business concerns, (6) where we will be a small business concerns, (6) where we will be a small business concerns, (7) where we will be a small business concerns, (8) where we will be a small business concerns, (8) where we will be a small business concerns, (8) where we will be a small business concerns, (8) where we will be a small business concerns which we will be a small business concerns.	3) HUBZone small business concerns.	II
PART II - SUBCONTRACTING PROCEDURES:		
A. Name of the individual who will administer the offeror's subcontra include a brief description of this individual's duties:	acting program:	
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INDIVIDUAL SMALL BUSINESS SUBCONTRACTING PLAN (CONTINUED)		
B. De	scrib	pe methods used to identify potential sources for solicitation purposes:
	(in	ndicate with an "X" those that apply)
		Existing company source lists
		SBA Procurement Marketing & Access Network (PRO-Net)
		SBA list of certified Small Disadvantaged Business Concerns
		National Minority Purchasing Council Vendor Information Service
		Dept. of Commerce Research and Information Division of the Minority Business Development Agency
		Small, veteran-owned small, HUBZone small, small disadvantaged, and women-owned small business associations
		OTHER
		e methods used to assure that small business,veteran-owned small business, HUBZone small business, small intaged business, and women-owned small business concerns have an equitable opportunity to compete for subcontracts:(*)
Offeror	cert	SUBCONTRACTING PLAN MANAGEMENT: tifies that the following procedures regarding management of this Subcontracting Plan will be enacted: knowledgment of compliance by annotating "X" in appropriate blocks.)
	A.	Contractor will assist small business, veteran-owned small business, HUBZone small business, small disadvantaged business, and women-owned small business concerns by arranging solicitations, time for the preparation of bids, quantities, specifications, and delivery schedules so as to facilitate participation by such concerns.
	В.	Where lists of potential subcontractors are excessively long, Contractor will make a reasonable effort to give all small business, veteran-owned small business, HUBZone small business, small disadvantaged business, and women-owned small business concerns an opportunity to compete over a period of time.
	C.	Contractor will provide adequate and timely consideration of the potentialities of small business, veteran-owned small business, HUBZone small business, small disadvantaged business, and women-owned small business concerns in all "make or buy" decisions.
	D.	Contractor will counsel and discuss subcontracting opportunities with representatives of small business, veteran-owned small business, HUBZone small business, small disadvantaged business, and women-owned small business firms.
	E.	Contractor will provide notice to subcontractors concerning penalties and remedies for misrepresentation of of business status as small business, veteran-owned small business, HUBZone small business, small disadvantaged business, or women-owned small business, for the purpose of obtaining a subcontract that is to be included as part or all of a goal contained in the Contractor's Subcontracting Plan.
	F.	Contractor will ensure that the clause entitled "Utilization of Small Business Concerns" (Latest Revision), contained in referenced solicitation, will be included in all subcontracts that offer further subcontracting opportunities, and that all large business subcontractors receiving a subcontract in excess of \$500,000
	G.	Contractor will cooperate in any studies or surveys as may be required.
	н.	Contractor will submit periodic reports in order to allow the Government to determine the extent of compliance by the offeror with this Subcontracting Plan.
	I.	Contractor will submit Standard Form 294, Subcontracting Report for Individual Contracts and/or Standard Form 295, Summary Subcontract Report, in accordance with the instructions on the forms, or as provided in agency regulations.
	J.	Contractor will ensure that subcontractors agree to submit Standard Form 294 and 295, as appropriate.

			INDIVIDUAL SMALL BUSINESS S	SUBCONTRACTING PLAN (CONTINUED)		
PART II	1 - SI	JBC	ONTRACTING PLAN MANAGEMENT CONTINUE	D:		
	K.	to o	tractor will maintain the following types of reco omply with the requirements and goals in this F it-wide or company-wide basis, unless otherwis	Plan. The records shall include at least the follo		
		1.	Source lists (e.g., PRO-Net), guides, and other disadvantaged, and women-owned small busin		HUBZone small, small	
		2.	Organizations contacted in an attempt to locat disadvantaged, and women-owned small busin		HUBZone small, small	٠
		3.	Records of each subcontract solicitation resulti a. Whether small business concerns were solic b. Whether veteran-owned small business concerns c. Whether HUBZone small business concerns d. Whether small disadvantaged business concerns e. Whether women-owned small business conf. If applicable, the reason why award was no	cited, and if not, why not; cerns were solicited, and if not, why not; were solicited, and if not, why not; cerns were solicited, and if not, why not; cerns were solicited, and if not why not; and	te	
		4.	Records of outreach efforts to contact (a) trade and (c) conferences and trade fairs to locate sr women-owned small business sources;			
		5.	Records of internal guidance and encourageme seminars, training, etc., and (b) monitoring per program's requirements; and			
		6.	On a contract-by-contract basis, supporting inf Contractor to the Government, including the na subcontractor.	-		
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DADT	.,					
PART I	' —		OFFEROR'S SIGNATURE	TYPED Name and Title	Date	_
PART \	√ DE	TEF	MINATION OF ADEQUACY/APPROVAL:			
					45.04	
	Appr	ova	2 levels above CO if SDB Goal is less than	Title/Signature	Jun 15 01	_
				Title/Signature	Date	
CONCI	IDDI	-NIC	E WITH DETERMINATION: (If nonconcurre	non non attached actionals)		
CONC	וחחע	EINC	e WITH DETERMINATION: (II nonconcurre	nce, see attached rationale.)		
DESC-I	DU_		Date			
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SMALL BUSINESS, VETERAN-OWNED SMALL BUSINESS, HUBZONE SMALL BUSINESS, SMALL DISADVANTAGED BUSINESS AND WOMEN-OWNED SMALL BUSINESS COMMERCIAL SUBCONTRACTING PLAN

DATE:
CONTRACTOR:
ADDRESS:
EFFECTIVE PERIOD OF COMMERCIAL PLAN:
The following, along with any attachments, is hereby submitted as a Subcontracting Plan to satisfy the applicable requirements of Public Law 95-507, Public Law 99-661, and paragraph (d) of FAR Clause 52.219-9, Small Business Subcontracting Plan. Commercial Plan is defined as a subcontracting plan (including goals) that covers the offeror's fiscal year and that applies to t entire production of commercial items sold by either the company or a portion thereof (e.g. division, plant or product line).
Part I Subcontracting Goals: (Subcontracting goals should be identified in both dollars subcontracted and percentage of subcontracted dollars).
(1) Total projected sales:
(2) Total dollars planned to be subcontracted:
(3) Total dollars planned to be subcontracted to each of the categories:
(i) Small Business concerns: planned subcontracting dollars targeted to subcontractors who are
Small Business concerns.
(ii) Veteran-Owned Small Business concerns: planned subcontracting dollars targeted to
subcontractors who are Veteran-Owned Small Business concerns.
(iii) HUBZone Small Business concerns: planned subcontracting dollars targeted to subcontractors
who are HUBZone Small Business concerns.
(iv) Small Disadvantaged Business concerns: planned subcontracting dollars targeted to
subcontractors who are Small Disadvantaged Business concerns.
(v) Women-Owned Small Business concerns: planned subcontracting dollars targeted to
subcontractors who are Women-Owned Small Business concerns.
(4) Percentage of total dollars planned to be subcontracted (The following percentage goals expressed in terms of the percentage of total planned subcontracting dollars are applicable to this commercial subcontracting plan. Included are a subcontracts that contribute to contract performance and may include a proportionate share of products and services that are normally allocated as indirect costs).
(i) Small Business concerns: of total planned subcontracting dollars targeted to subcontractors
who are Small Business concerns.
(ii) Veteran-Owned Small Business concerns:% of total planned subcontracting dollars targeted to
subcontractors who are Veteran-Owned Small Business concerns.
(iii) HUBZone Small Business concerns: of total planned subcontracting dollars targeted to
subcontractors who are HUBZone Small Business concerns.
(iv) Small Disadvantaged Business concerns: %_ of total planned subcontracting dollars targeted to
subcontractors who are Small Disadvantaged Business concerns.

	(V)	of total planned subcontracting dollars targeted to
su	bcor	stractors who are Women-Owned Small Business concerns.
	De: sines	scription of Principal Types of Supplies and/or Services to be subcontracted (indicate types planned for each category of small s):
	(i)	Small Business concerns:
	(ii)	Veteran-Owned Small Business concerns:
	(iii)	HUBZone Small Business concerns:
	(iv)	Small Disadvantaged Business concerns:
	(v)	Women-Owned Small Business concerns:
(6)	De	scribe the method used to develop these goals (for example based on procurement history, available resources, etc).
(7	Inc	direct Costs
	(i)	If Yes, describe the method used to determine the proportionate share of indirect costs to be incurred with -
	(ii)	Were indirect costs included in establishing these goals?
		(A) Small Business concerns:
		(B) Veteran-Owned Small Business concerns:
		(C) HUBZone Small Business concerns:
		(D) Small Disadvantaged Business concerns:
		(E) Women-Owned Small Business concerns:
Pa	rt II :	Subcontracting Procedures:
(1	Pr	ogram Administration
	(i)	Individual: The individual who will administer the offerors' subcontracting program:
		NAME:
		ADDRESS:
		PHONE NUMBER:
		TITLE:

and ex	ies: The individual's specific duties, as they relate to the firm's subcontracting program, are listed below. dividual is generally responsible for this company's Small Business program, for the development, preparation, ecution of subcontracting plans, and for monitoring performance relative to contractual requirements and in this plan, including but not limited to (Include additional duties the company has designated)
	(A) Assuring inclusion of Small Business, Veteran-Owned Small Business, HUBZone Small Business, Small Disadvantaged Business, and Women-Owned Small Business concerns in all solicitations for products or services that they are capable of providing.
	(B) Reviewing solicitations to remove statements, clauses, etc., that may tend to restrict or prohibit Small Business, Veteran-Owned Small Business, HUBZone Small Business, Small Disadvantaged Business, and Women-Owned Small Business concerns' participation.
	(C) Ensuring that the bid proposal review board documents its reasons for not selecting low bids submitted by Small Business, Veteran-Owned Small Business, HUBZone Small Business, Small Disadvantaged Business, and Women-Owned Small Business concerns.
,	(D) Monitoring attainment of proposed goals.
!	(E) Attending or arranging for attendance of company counselors at Business Opportunity Workshops, Minority Business Enterprise Seminars, Trade Fairs, etc.
((F) Conducting or arranging for conduct of motivational training for purchasing personnel pursuant to the intent of Public Law 95-507.
((G) Identify additional duties:
2) Des	scribe methods used to identify potential sources for solicitation purposes:
(i)	Existing company source list
(ii)	SBA Procurement Marketing & Access Network (PRONET)
(iii)	National Minority Purchasing Council Vendor Information Service
(iv)	Trade Associations
(v) Busines Develop	Federal Government Development Centers such as the DoD Procurement Technical Assistance Centers (PTAC), the Small s Administration's Small Business Development Centers (SBDC) and the Department of Commerce's Minority Business Development Centers (MBDC)
	Other

(3) Describe the methods used to assure Small Business, Veteran-Owned Small Business, HUBZone Small Business, Small Disadvantaged Business and Women-Owned Small Business concerns are provided an equitable opportunity to compete. (e.g. developing and maintaining bidders' lists of Small Business, Veteran-Owned Small Business, HUBZone Small Business, Small Disadvantaged Business, and Women-Owned Small Business concerns from all possible sources; ensuring that procurement packages are structured to permit Small Business, Veteran-Owned Small Business, HUBZone Small Business, Small Disadvantaged Business, and Women-Owned Small Business concerns to participate to the maximum extent possible, etc.)

Part III Subcontracting Plan Management:

The offeror certifies, by signature on this plan, that the following procedures regarding management of this Subcontracting Plan will be enacted and maintained. The contractor agrees to provide:

- (1) Assistance will be given to Small, Veteran-Owned Small Business, HUBZone Small, Small Disadvantaged and Women-Owned Small Business concerns by arranging solicitations, time for the preparation of bids, quantities, specifications and delivery schedules so as to facilitate participation by such concerns.
- (2) Adequate and timely consideration of the potentialities of Small, Veteran-Owned Small Business, HUBZone Small, Small Disadvantaged and Women-Owned Small Business concerns in all "make or buy" decisions.
- (3) Counsel and discuss subcontracting opportunities with representatives of Small, Veteran-Owned Small Business, HUBZone Small, Small Disadvantaged and Women-Owned Small Business concerns.
- (4) Emphasize and provide notice to subcontractors the penalties and remedies for misrepresentations of of business status for the purpose of obtaining a subcontract that is to be included as part or all of a goal contained in the Contractor's Subcontracting Plan.
- (5) Assurance that the clause entitled "Utilization of Small Business Concerns" (latest revision) contained in the referenced solicitation, will be included in all subcontracts that offer subcontracting opportunities and that all large business subcontractors receiving a subcontract in excess of \$500,000 will adopt a plan similar to this plan.
- (6) Prepare and submit periodic subcontracting reports required (\$1,000,000 for construction of any public facility) to adopt a plan that complies with the requirements of the clause, FAC 52.219-9.
- (7) Assurances that the offeror will
 - (a) Cooperate in any studies or surveys as may be required.
 - (b) Submit periodic reports in order that the Government can determine the extent of compliance by the offeror with the subcontracting plan.
 - (c) Submit the SF 295, Summary Subcontract Report, following the instructions either on the forms or as provided in agency regulations.
 - (d) Ensure that its subcontractors agree to submit the SF295.
- (8) Will establish and maintain records of solicitations and subcontract activity which includes the procedures that have been adopted to comply with the requirements and goals in the plan; and a description of the efforts to locate Small, Veteran-Owned Small Business, HUBZone Small, Small Disadvantaged and Women-Owned Small Business concerns for subcontract awards; and at least the following records/information on a plant-wide or companywide basis.
 - (a) Source lists (e.g., PRO-Net), guides, and other data that identify Small, Veteran-Owned Small Business, HUBZone Small, Small Disadvantaged and Women-Owned Small Business concerns.

- (b) Organizations contacted in an attempt to locate sources that are Small, Veteran-Owned Small Business, HUBZone Small, Small Disadvantaged and Women-Owned Small Business concerns.
- (c) Records on each subcontract solicitation resulting in an award of more than \$100,000, indicating
 - (1) Whether Small Business concerns were solicited and if not, why not;
 - (2) Whether Veteran-Owned Small Business concerns were solicited and if not, why not;
 - (3) Whether HUBZone Small Business concerns were solicited and if not, why not;
 - (4) Whether Small Disadvantaged Business concerns were solicited and if not, why not;
 - (5) Whether Women Owned Small Business concerns were solicited and if not, why not; and
 - (6) If applicable, the reason award was not made to a Small Business concern.
- (d) Records of outreach efforts to contact
 - (1) Trade associations;
 - (2) Business development organizations; and
 - (3) Conferences and trade fairs to locate Small, Veteran-Owned Small Business, HUBZone Small, Small Disadvantaged and Women-Owned Small Business sources.
- (e) Records of internal guidances and encouragement provided to buyers through
 - (1) Workshops, seminars, training, etc., and
 - (2) Monitoring performance to evaluate compliance with the program's requirements.
- (f) On a contract-by-contract basis, supporting information for award data submitted by the contractor to the Government, including the name, address and business size of each subcontractor

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A. Offeror's Agreement: June 15 01 Offeror's Typed Name and Title Offeror's signature DATE B. Contracting Officer's determination of Acceptance: June 15 01 Contracting Officer's signature **Typed Name** DATE C. Approval of Small Disadvantaged Business Goal of less than 5% (Two levels above Contracting Officer): **Typed Name** Director's/Deputy's signature DATE D. Concurrence/Nonconcurrence of Small Business Office Concur: Small Business Specialist signature DATE Nonconcur: Small Business Specialist signature DATE Rationale for noncurrence:

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December 2000

PART IV Agreement and Approval Signatures: